

Shirley A. Mullen

President Emerita, Houghton College

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EDUCATION

UNIVERSITY OF WALES: <i>Ph.D. Philosophy</i> Dissertation: <i>David Hume and the Partiality/Impartiality Debate</i>	2000
UNIVERSITY OF MINNESOTA: <i>Ph.D. History</i> Dissertation: <i>The Religion of Atheism in Victorian England</i>	1985
UNIVERSITY OF TORONTO: <i>M.A. History</i> Thesis: <i>The Fenians in Canadian-American Relations, 1865-1870</i>	1977
HOUGHTON COLLEGE: <i>B.A. Summa Cum Laude</i>	1976

PROFESSIONAL EXPERIENCE

HOUGHTON COLLEGE, Houghton, NY: *President* 2006 – 2021

A. Responsibilities:

- Providing vision and leadership for a Christian liberal arts college founded in 1883, including the Greatbatch School of Music
- Longstanding reputation for sciences, music, and global engagement
- 1000 students
- 250 employees
- Annual Budget: \$30,000,000
- Endowment: \$65,000,000

B. Accomplishments:

- Fundraising: Completed \$70,000,000 Campaign—the largest in college history-(2020)
- Capital Projects:
 - \$22,000,000 new Athletic Complex
 - \$4.1 million renovation of Science Building
 - \$700,000 renewal of Campus Center
 - \$500,000 refurbishment of historic hotel for Alumni House
- Enrollment:
 - Retention Rate of 88-89%
 - Four year graduation rate 66%
 - Improved access through establishment of non-residential Associate of Arts Program in Downtown Buffalo
 - Negotiated partnerships with 12-15 private high schools to facilitate Houghton as a college option
- Program:
 - Transferred Athletic Affiliation from NAIA to NCAA-DIII for better mission fit and market visibility (currently participating in Empire Eight Conference; in third year transition to full membership in D-III)

- Strengthened Houghton's tradition of global engagement through
 - Establishment of Center for Faith, Justice and Global Engagement
 - Summer internship program with Sierra Leone and World Hope International
 - Creation of International Development major
- Enhanced market readiness of graduates through creation of four year Vocational Readiness program and new majors (Engineering, Graphic Design, Data Science, Clinical Technology)
- Initiated expanded online delivery of Houghton curriculum for both adult and traditional markets to facilitate access and affordability
- Finance and Facilities:
 - Refinanced \$18,000,000 of municipal debt to create greater financial flexibility and more favorable impact on annual operations
 - Strengthened alignment of college property holdings and mission fit, resulting in annual savings of \$400,000-\$500,000
 - Instituted competitive bidding for all contractual services
 - Instituted external contractual arrangements for institutional maintenance and custodial services resulting in increased return on our investment in the care and renewal of facilities
- Community Relations:
 - Expanded regional and local engagement through partnership with Western New York Americorps (e.g. Wesley Service Corps) and Allegany County Chamber of Commerce (Leadership Allegany)
 - Developed partnership with Community Organization for renewal and beautification of main street Houghton

WESTMONT COLLEGE, Santa Barbara, CA: *Senior Academic Administrator*

2002-2006

A. Responsibilities:

- Provided leadership for educational staffing, programming, and assessment including Academic, Student Life, Athletic, Off-Campus Programs, Library, and Admissions
- Supervised budget of \$9-10 million

B. Accomplishments:

- Co-founded Westmont Institute for the Liberal Arts (now the Gaede Institute for the Liberal Arts)
- Coordinated fund-raising efforts for new telescope and upgraded Observatory
- Expanded Diversity initiatives on campus in partnership with Vice President for Student Life
- Expanded Endowed Chairs in Music and Sciences
- Chaired WASC Re-accreditation Steering Committee
- Chaired Long Range Planning Task Force, 2006

WESTMONT COLLEGE, Santa Barbara, CA: *Professor of History*

1984-2006

- Full Professor Rank 1995-2006
- Taught full range of upper division classes in European History, including Britain and Russia
- Co-taught Philosophy of History with Philosophy Professor
- Interdisciplinary team teaching including Topics in Feminism, and War and Violence in Human Experience
- Co-led Westmont's Mayterm in Europe: Art and Ideas of the Western Tradition, even years from 1986-2000

- Co-led three travel-study programs for alumni and Friends of the College (France, 1999; Austria, 2003; Italy, 2005)

WESTMONT COLLEGE, Santa Barbara, CA: *Related Administrative Experience*

- Interim Academic Dean, 2001-2002
- Vice Provost for Curriculum and Faculty Development, 1999-2001
- Chair, Long Range Planning Task Force, 1994-95
- Chair, Provost Search Committee, 1995-96
- Chair, Academic Planning Committee, 1987-89
- Chair of the Faculty, 1993-94
- Department Chair of History, 1988-2001

BETHEL UNIVERSITY, St. Paul, MN: Instructor in History

Spring 1979, 1982-1983

BETHEL UNIVERSITY, St. Paul, MN: Director of Residence Life

1977-1979

PUBLICATIONS

BOOKS

- *Organized Freethought: The Religion of Atheism in Victorian England*. New York: Garland Publishing, 1987

ARTICLES OR BOOK CHAPTERS

- "Higher Education on Trial: The Questions of the Cross-Examination," *University Business*, August 2014
- "Living the Mystery of Calling," *Fuller*, Issue #1, Fall, 2014, pp. 54-56
- "Caring for the Culture, Protecting the People," in *Funding the Future: Preparing University Leaders to Navigate the Coming Change*. Beers, Herrmann and Blezien, (eds.), Abilene Christian University Press, 2012.
- "The Links among Civic Engagement and Cultural Values," in *Civic Provocations*, Donald Harward (ed.), Bringing Theory to Practice, 2012.
- "The 'Strangely Warmed' Mind: John Wesley, Piety, and Higher Education," in *The Pietist Impulse in Christianity*, Collins Winn, Gehrz, Carlson and Holst (eds.) Wipf and Stock Publishers, 2011.
- "David Hume and A Christian Perspective on History: Insights from an Unlikely Ally," *Fides et Historia*, Summer/Fall 2003, pp. 49-60.
- "Faith, Learning, and the Teaching of History," in Migliazzo, *Teaching as an Act of Faith*, Fordham University Press, 2002, pp. 277-293.
- "Between 'Romance' and 'True History:' Historical Narrative and Truth Telling in a Postmodern Age," in *History and the Christian Historian*, Ronald Wells, Eerdmans, 1998.
- Entries on George Watts and Thomas Huxley in *The 1890's: An Encyclopedia of British Literature, Art and Culture*, G.A. Cevasco (ed.), Garland Press, 1993.
- "Keeping the Faith: The Struggle for a Militant Atheist Press, 1839-62," *Victorian Periodicals Review*, XXV, No. 4, Winter 1992, pp. 150-158.
- "Education Makes a Difference," *Kappan*, May 1990, pp. 18-24.
- Assorted entries on Freethought in *Victorian Britain: An Encyclopedia*, Sally Mitchel (ed.), Garland Press, 1988.

- "Individualism in the Liberal Arts: Thoughts on Habits of the Heart," *Faculty Dialogue*, Spring-Summer 1987, pp. 79-82.
- "Women in History and Hannah More," *Fides et Historia*, Fall 1987, pp. 5-21.

BOOK REVIEWS AND BOOK ESSAYS

- Review Essay – "The Character and Purpose of History: A Review Essay," *Fides et Historia*, Winter-Spring 1991, pp. 78-85
- Additional book reviews have been published by *Christian Scholar's Review*, *Fides et Historia*, and the *Journal of Modern History*

PROFESSIONAL PAPERS PRESENTED

- "The 'Strangely Warmed' Mind: John Wesley, Piety, and Higher Education"; delivered at a regional conference of the Lilly Fellows Program – The Pietist Impulse in Christianity, Bethel University, March 2009. (Later published in Winn, Gehrz, et. al. (eds.), Wipf and Stock Publishers, 2011)
- "Hannah More: A Retrospective and Prospective Essay." Conference on Faith and History, October, 2000.
- "Hannah More on Women and the 'Reform of Manners.'" Pacific Coast Conference on British Studies, April, 2000.
- "The 'Worldly Christianity' of William Wilberforce and Hannah More" – Given at the Inaugural Wilberforce Symposium at Gordon College, November, 1999.
- "The Historian and Postmodernism," – The Hayward Lectures – Given at Acadia University, Wolfville, Nova Scotia, October 20-23, 1997
- "Between 'Romance' and 'True History:' Historical Narrative and Truth Telling in a Postmodern Age," Conference on Faith and History, Calvin College, October, 1996. (Published in Wells, ed., *History and the Christian Historian*, Eerdmans, 1998)
- "What is This 'Mission Possible'?" – A Talk on the Liberal Arts given at Freshman Orientation, Westmont College, 1996.
- "Words and Wisdom from David Hume" – Given as part of a Convocation Series on Postmodernism at Gordon College, November, 1995.
- "David Hume's Pictures of History and His 'Science of Man.'" Midwestern Conference on British Studies, October, 1992.
- "What does it mean to be a Christian Liberal Arts College?" Given as the main address at the Faculty Retreat of Westmont College, October 19, 1990.
- "Keeping the Faith; The Struggle for a Militant Atheist Press, 1839-1862," Victorian Periodicals Society, September, 1988.
- "Working Class Atheism and the English Radical Tradition: A Study in Historical Explanation." Given as the Phi Kappa Phi Lecture, Westmont College, January 19, 1986.
- "Images of the Christian Woman in Victorian England: Reflections from the Life and Work of Hannah More." Given at the Conference on Faith and History Session of the American Historical Association. Chicago, December 29, 1984.
- Various responses to papers at American Society of Church History, Conference on British Studies, and Conference on Faith and History

PROFESSIONAL AFFILIATIONS

- National Association of Independent Colleges and Universities, (NAICU) Tax Policy Committee (2013-Present)
- Council of Christian Colleges and Universities, (CCCU) Executive board member beginning in 2014
- Commission on New York State Independent Colleges and Universities, (CICU) Executive Board beginning in 2014
- Council of Independent Colleges (CIC)
- Annapolis Group (informal association of national residential liberal arts college presidents)
- Western New York Consortium (affiliation of 21 higher educational institutions of Western New York)
- Rochester Area Presidents (affiliation of approximately 20 presidents of public and private institutions of higher education)
- Conference on Faith and History, 1983-2014; (Served as President 2004-6)

RELATED PROFESSIONAL INVOLVEMENTS

- Participation in Seminar on the Vocational Presidency, Council of Independent Colleges, 2013-14
- Participant in Harvard Seminar for New Presidents, Summer 2007
- Fuller Seminary Board member, 2005-present; currently Chair of Academic Committee
- Guest Speaker at University of Buffalo Graduate Seminary in Higher Education, (Fall 2008-10, 2013)
- Participation in Accreditation Review Team for Western Association of Schools and Colleges, October, 2000; October, 2001; October 2005.
- Chaired Accreditation Review Team for Middle States, Spring 2009; Spring 2012; Fall 2012.
- Consultant for History Departments at Calvin College, 1996 and Wheaton College, 1999.
- Consultant for Faculty Development at Oklahoma Baptist University, Spring 2002.
- Consultant for Center for Christian Studies at Gordon College, Spring 2002.
- Speaker at Baccalaureate Service, Westmont College, 1987, 1993, 2002.
- Guest speaker at Cornell University and Alfred University Intersociety Groups.
- Editorial Board of *Fides et Historia*
- Article Referee for *Comparative Studies in Society and History*, *Victorian Studies*, *Journal of Modern History*

RELATED SPEAKING ENGAGEMENTS

- Keynote Address for Council of Christian Colleges and Universities, New Faculty Workshop, June 4, 2013
- Baccalaureate Address at Stony Brook Preparatory School, Stony Brook, New York, May 23, 2014
- Annual Presidential Addresses 2006—Present, including State of the College, Opening Convocation, First Year Students Convocation, Houghton College
- Presidential Convocation Talks, (5-6 per year since Spring 2007) on aspects of life together as a liberal arts community, Houghton College

ACADEMIC HONORS/FUNDED STUDY AND RESEARCH

- Phi Kappa Phi Membership
- Westmont College, Outstanding Teacher Award, 1987, 1993, 1999.

- Faculty Professional Development Grants, 1991, 1993, 1995.
- Macmillan Travel Grant, University of Minnesota, 1983.
- Graduate School Fellowship, University of Minnesota, 1979-80.
- Connaught Scholarship, University of Toronto, 1976-77
- Honorary doctorate from Houghton College, 2004

COMMUNITY INVOLVEMENTS

- Speaker at Rotary, Kiwanis, Cate School, Delta Kappa Gamma, Santa Barbara Associates, American Association of University Women
- Frequent teacher in Adult Education program and lay elder at First Presbyterian Church, Santa Barbara, California (1984-2006)
- Allegany County United Way Board, Allegany County, New York
- Member of the General Board of Administration of The Wesleyan Church (2006-present)

PERSONAL INTERESTS

- Travel
 - Europe and Britain; rural areas including Provence, Brittany, Haute Savoie in France; Wales; and Salzkammergut region of Austria
 - Maritime Provinces of Canada—especially the St. John River region
 - China and Hong Kong
 - Sierra Leone and South Africa
- Photography—especially for use in making donor thank you cards
- Poetry—including R.S. Thomas, George Herbert, Gerard Manley Hopkins, and Mary Oliver
- Supporting education and community development in Sierra Leone—including fund raising for elementary school in Gbemdembu, and annually supporting student scholars
- Reading in History—especially on World War I; and Philosophy—especially on ethics